



Self-service quality

Everything I learned from open-source development that is applicable to enterprise development as well

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HUNGARIAN SOFTWARE TESTING FORUM

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This talk is...

...not about that you should use open-source stuff – although that's a good advice

...not about open-source business economics – although that is a great topic

*This talk is about
stealing the secret of successful open-source
projects for our own enterprise projects*

bddaddict.com

CAUTION!
bdd addict
on the stage

given.when.then

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Open-source

VS

Enterprise

- Random people
- No accountability
- Super-distributed
- Asynchronous communication
- Voluntary work
- Self-improvement

- Employees in an org. hierarchy
- Accountability governed by contracts and law
- Co-located and distributed
- Synchronous and asynchronous communication
- Tasks assigned
- Coordinated learning & training

- Can produce quality work


How is this possible?

- Achieving expected quality is hard

the key is...

Self-service

Approach

- Show differences and application of self-servicing by reviewing an open-source development process, by focusing on the quality
 - Making changes (pull requests & co)
 - Reach quality expectation of different quality aspects (CI/CD, review, etc.)
 - Handling support cases
 - Dealing with dependencies and releases
- Highlight ideas to steal 

Imagine an open-source project

Where you are both user and contributor...

And keep comparing it with the project you work on,
where you are both user and author of the components & tools
you develop

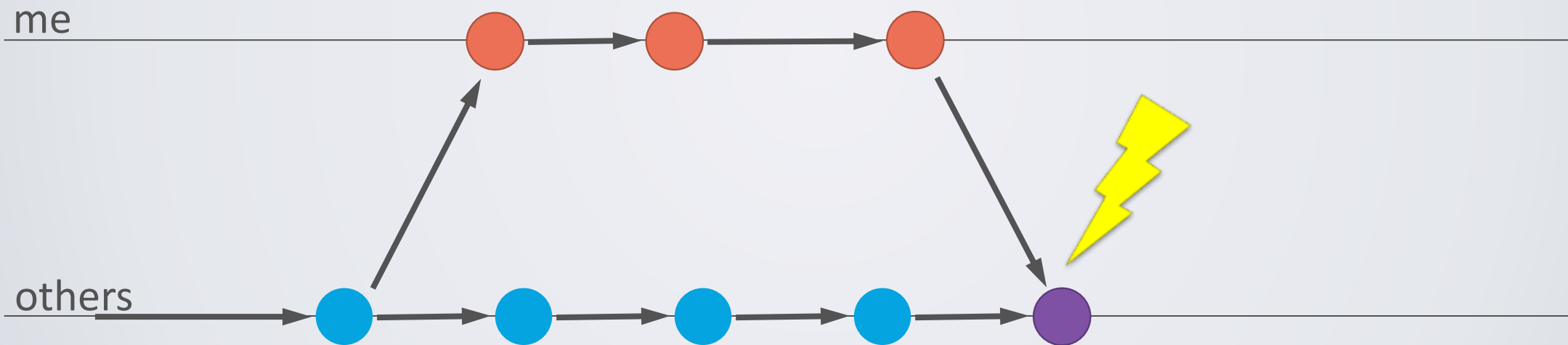


Making changes through pull requests

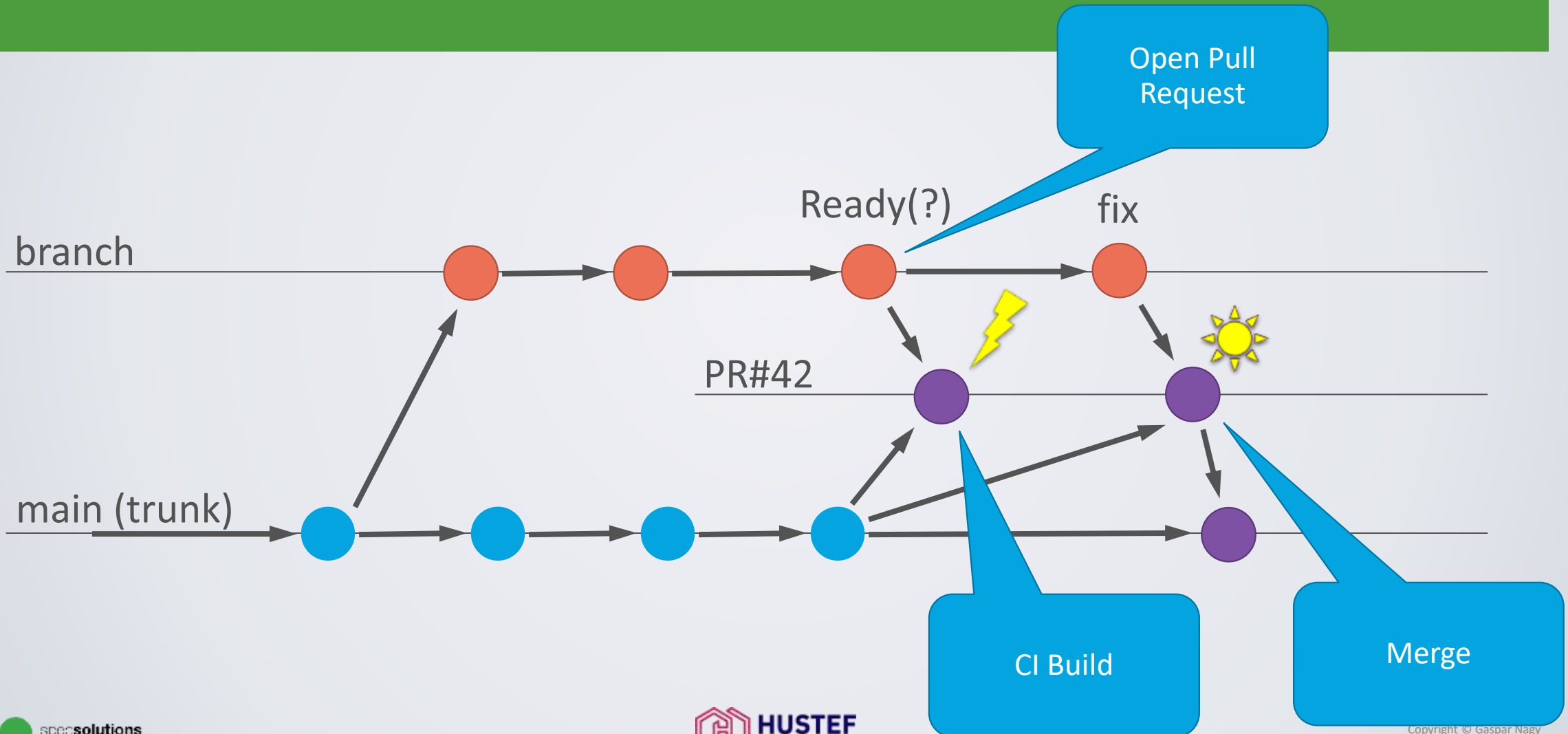
What is a pull request (PR)?

- “**proposed** changes” (GitHub)
- “a mechanism for a developer to **notify** team members that they have *completed* a feature” (Atlassian)
- A feature to support **integration** of independent changes with the main development line
- PR evolved from a feature to a **process** over the years
- This process has many **quality-related** aspects

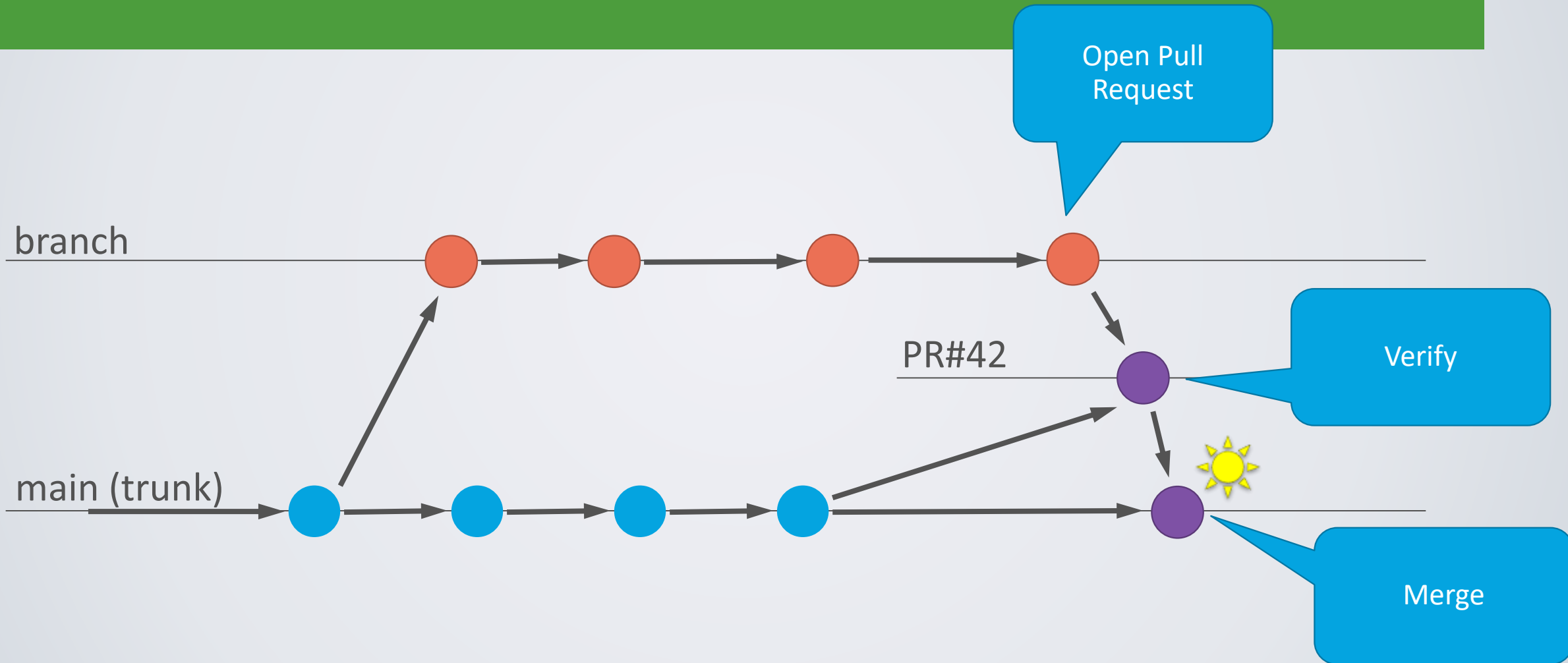
Integration – Merging parallel work



Pull Requests



Pull Requests



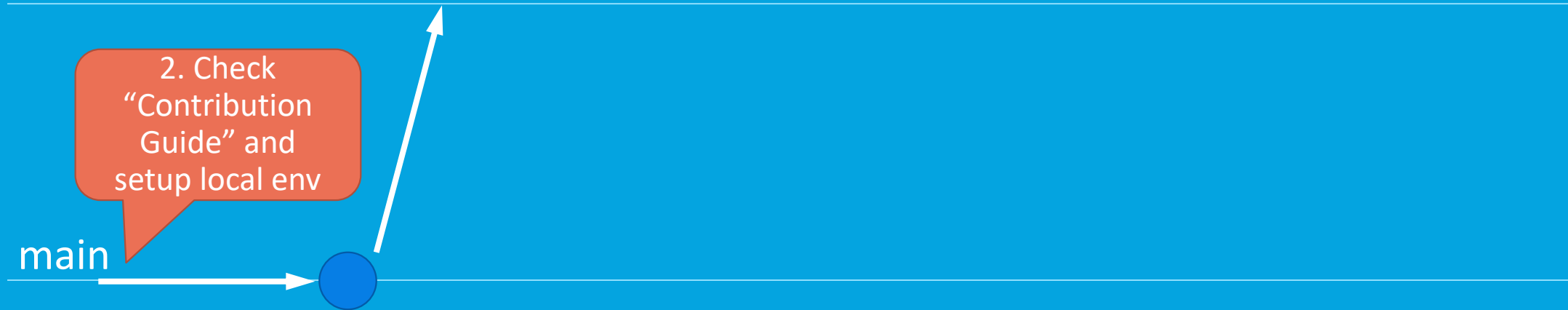
Open-source pull request process

1. Have an idea on how to improve the product

feature-branch

2. Check "Contribution Guide" and setup local env

main



Idea: Contribution guide



you risk spending a lot of time working on something that the project's developers might not want to merge into the project.

Building sources

Visual Studio:

- Open <TechTalk.SpecFlow.sln> with Visual Studio
- Build/Build Solution

CLI:

- Execute build.ps1 in PowerShell

```
anwil@TRI-NB1279 C:\work\SpecFlow [14:41]
./build.ps1
dotnet build ./TechTalk.SpecFlow.sln -property:Configuration=Debug -bl:msbuild.Debug-binlog -nodeReuse:false -v n --no-incremental
Microsoft (R) Build Engine version 16.8.0+126527fff for .NET
Copyright (C) Microsoft Corporation. All rights reserved.

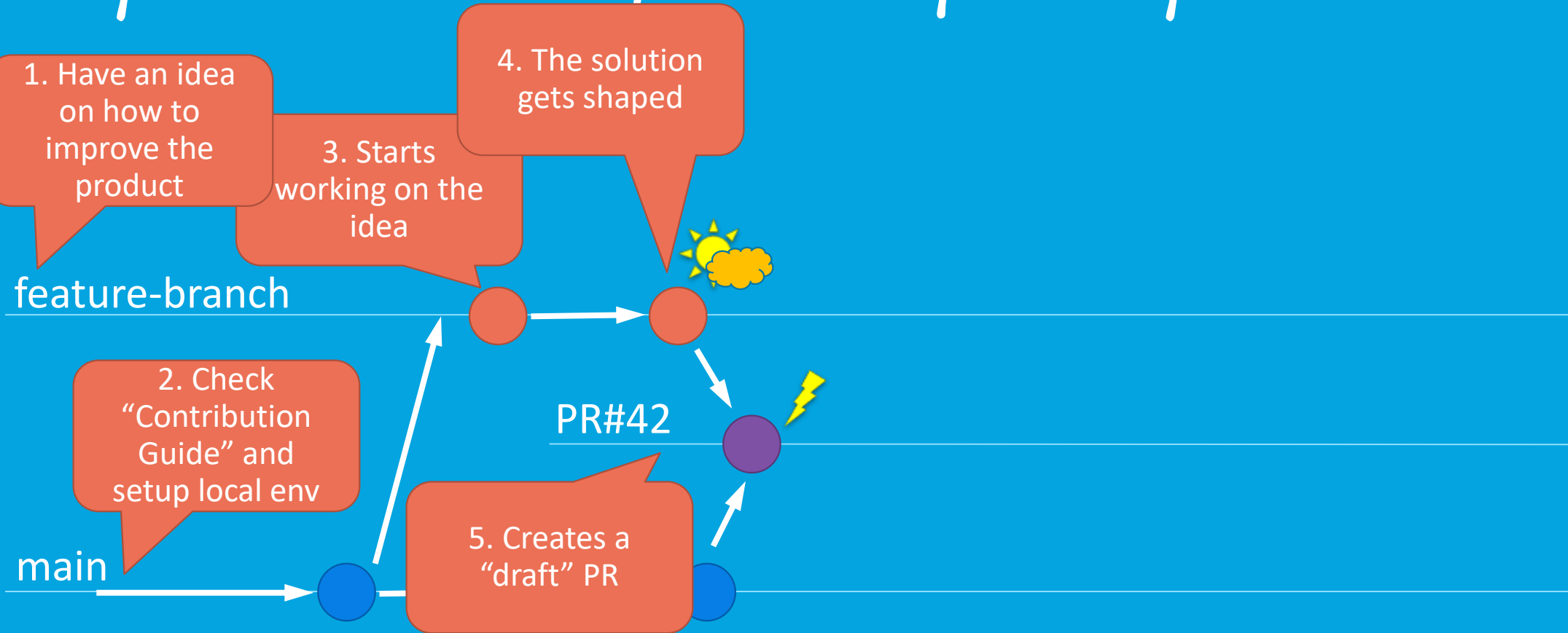
Some command line switches were read from the auto-response file "MSBuild.rsp". To disable this file, use the "-noAutoResponse" switch.
C:\Program Files\dotnet\sdk\5.0.101\MSBuild.dll -bl:msbuild.Debug-binlog -consoleloggerparameters:Summary -distributedlogger:Microsoft.DotNet.Tools.MSBuild.MSBuildLogger,C:\Program Files\dotnet\sdk\5.0.101\dotnet.dll*Microsoft.DotNet.Tools.MSBuild.MSBuildForwardingLogger,C:\Program Files\dotnet\sdk\5.0.101\dotnet.dll -maxcpucount -nodeReuse:false -property:Configuration=Debug -restore -target:Rebuild -verbosity:m -verbosity:n ./TechTalk.SpecFlow.sln
Build started 21.12.2020 14:41:59.
```

Running tests

The SpecFlow tests are usually multi-platform tests, that means that the same test can be executed multiple times with the different platforms (e.g. .NET Framework 4.7.1, .NET 5, .NET 6). This also means that normally it is not a good idea to just "run all tests", but select a platform for development (.NET 6 is recommended) and run the tests for that one only locally.

- An all-in-one documentation to get up to speed
- Easy to find: Standard location, included in the repository
- Also contains information about how to run the tests

Open-source pull request process



Idea: Pull Request concept



Make specflow config file name (specflow.json) configurable #2627
epresl wants to merge 1 commit into [master](#) from [branch: specflow.json](#)

Add more commits by pushing to the `GH2546-specflow.json` branch on [SpecFlowOSS/SpecFlow](#).

This branch has not been deployed
No deployments

Review requested
Review has been requested on this pull request, it is not required to merge. [Learn more.](#)

1 pending reviewer

Some checks were not successful
1 failing and 5 successful checks

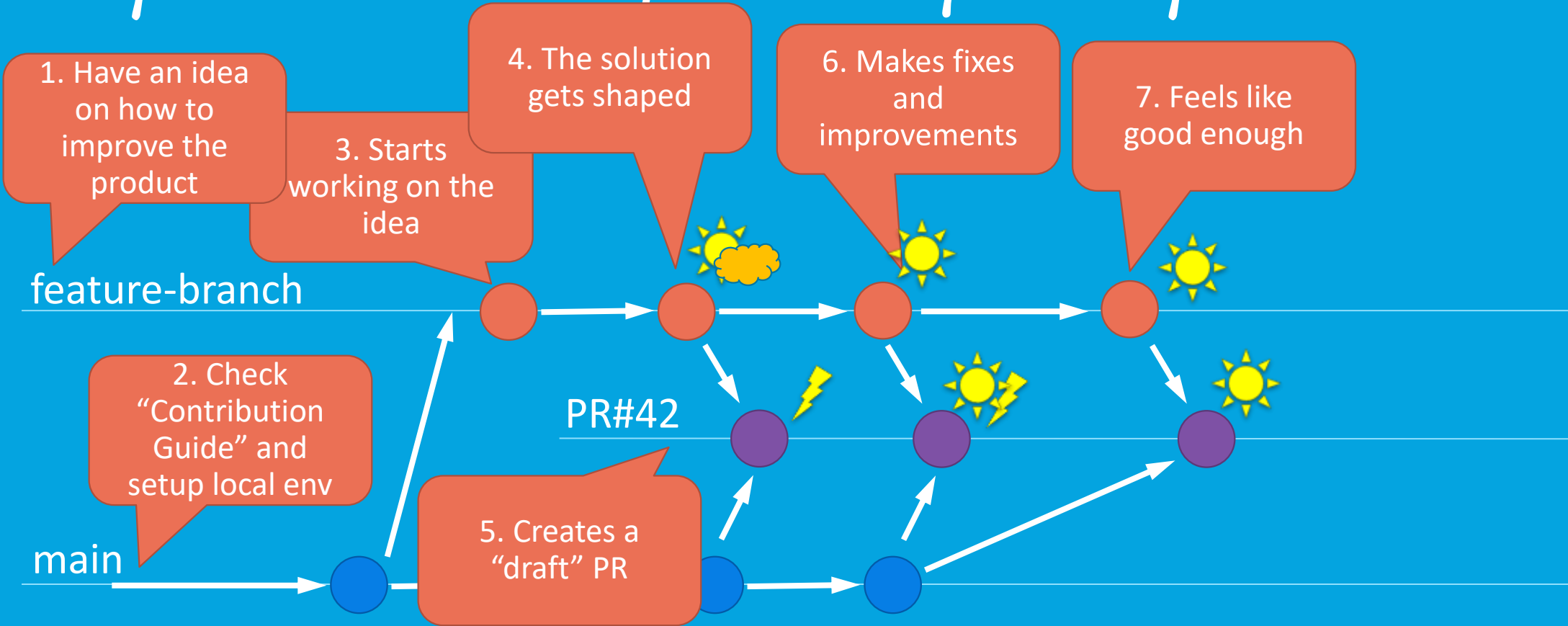
- docs/readthedocs.comspecflow-specflow — Read the Docs build... [Details](#)
- SpecFlow - Linux — SpecFlow - Linux succeeded [Details](#)
- SpecFlow - Windows — SpecFlow - Windows succeeded [Details](#)
- SpecFlow.CI Successful in 7m — Build #4.0.12-beta+923df8e2ac — [Details](#)
- SpecFlow.CI (Linux) Successful in 4m — Linux succeeded [Details](#)
- SpecFlow.CI (Windows) Successful in 7m — Windows succeeded [Details](#)

This branch has no conflicts with the base branch
Merging can be performed automatically.

Squash and merge

- Pull requests can be used to pre-validate the solution (without being ashamed of a “public” failed build)
- They can be initiated (as “draft”) as soon as you have something to check – encourages early verification, small steps (commits)
- The ALM tool configures a private temporary branch and a private temporary CI pipeline to verify the PR – no configuration efforts needed
- The project admins can control how the PR pipeline should behave, but by default it just uses the CI pipeline as a template

Open-source pull request process



Many team members cannot contribute to
quality
simply because they are hopeless with
figuring out what is
good enough

Breaking down the undefinable quality: quality aspects (sample)

Functional

- Works as expected
- Expectations are good
- Expectations are documented

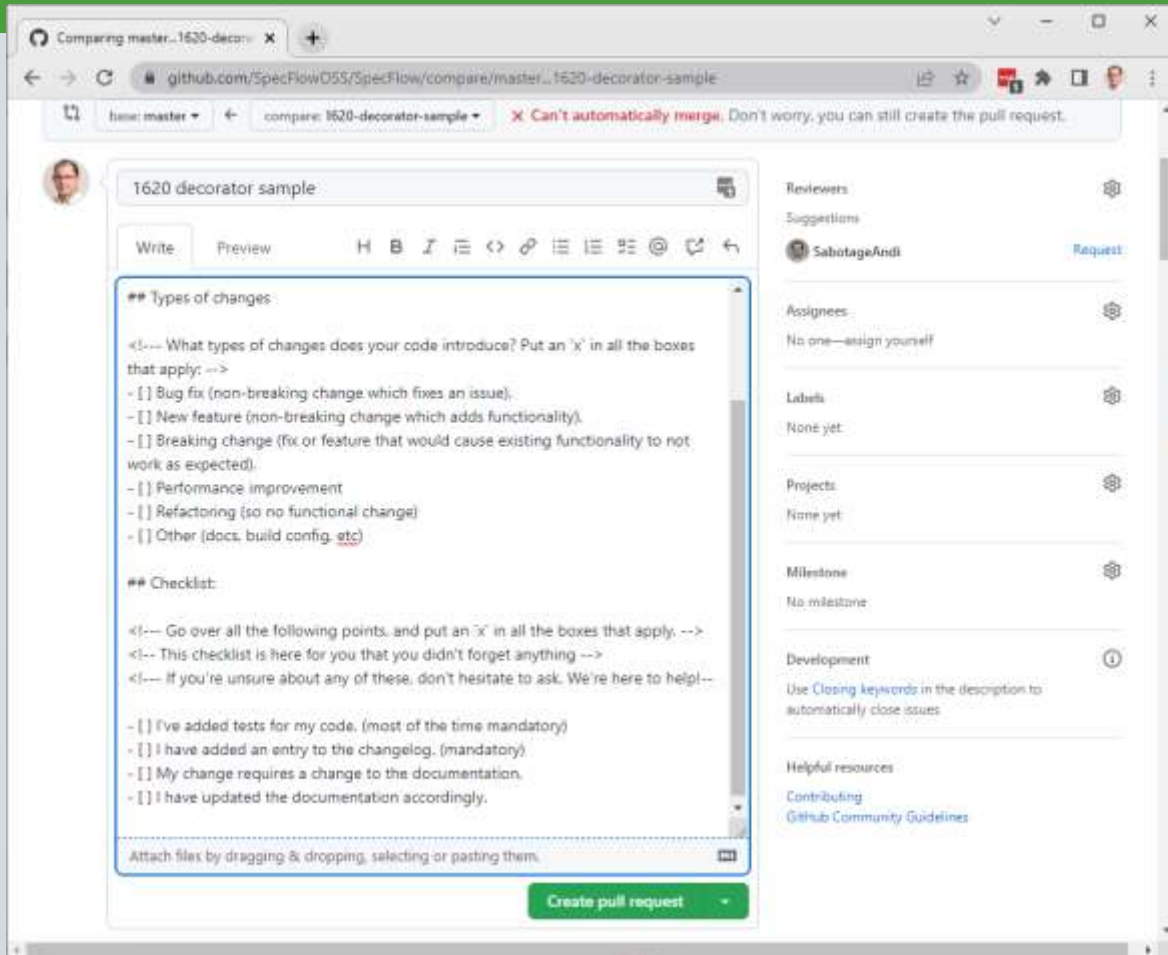
Operational

- Secure
- Fast
- Convenient
- Pretty
- Consistent
- Predictable

Strategic

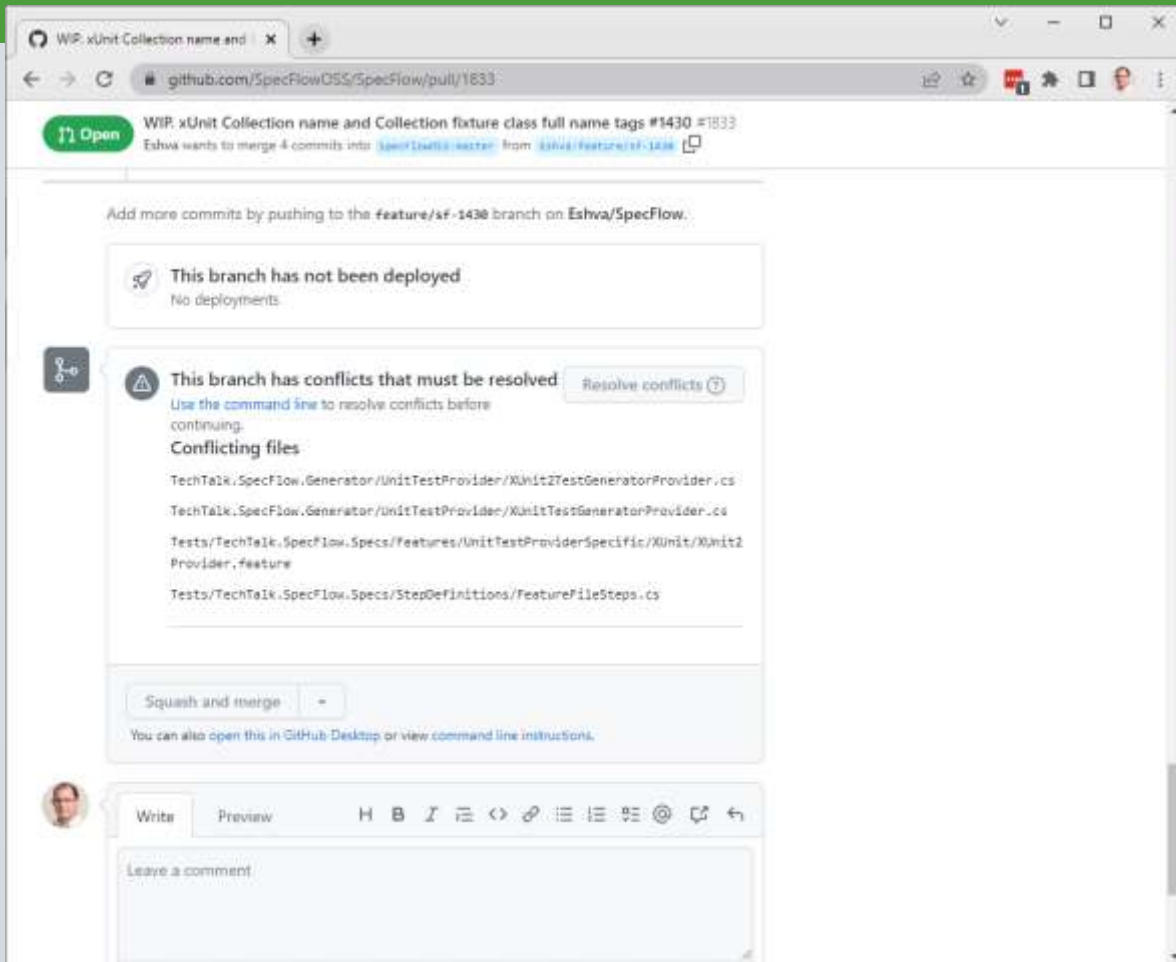
- Maintainable
- Architecture
- Code quality
- Easy to integrate
- Flexible

Idea: Quality checklist in PR template



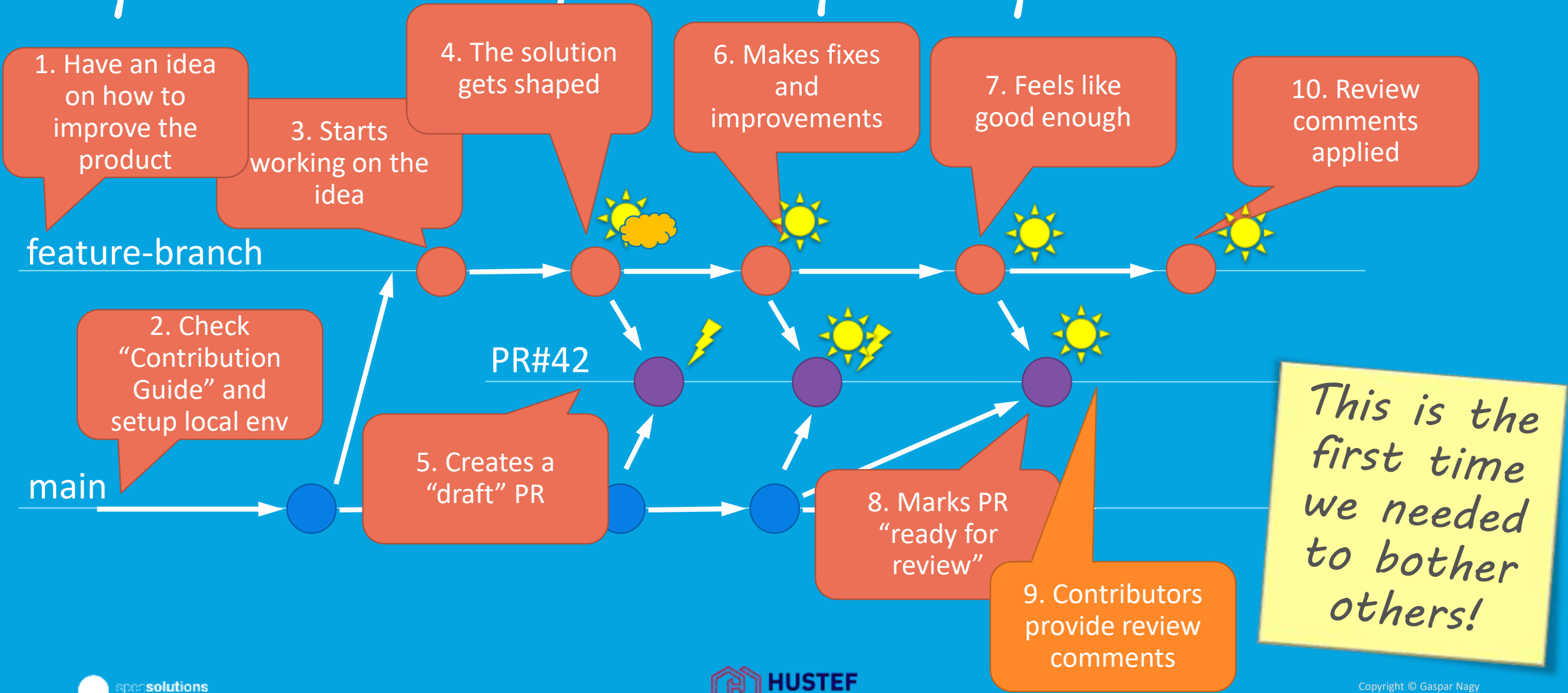
- Some of the quality aspects can be automatically verified by the PR
- Some need human attention – the things that are typically got forgotten
- The PR template can be configured in a way that it asks the contributor to go over the checklist and reminds them to complete all necessary quality steps
- Other information, like the type of change, related issues or its potential impact can also be collected in the same way

Idea: Check in integration, not in isolation

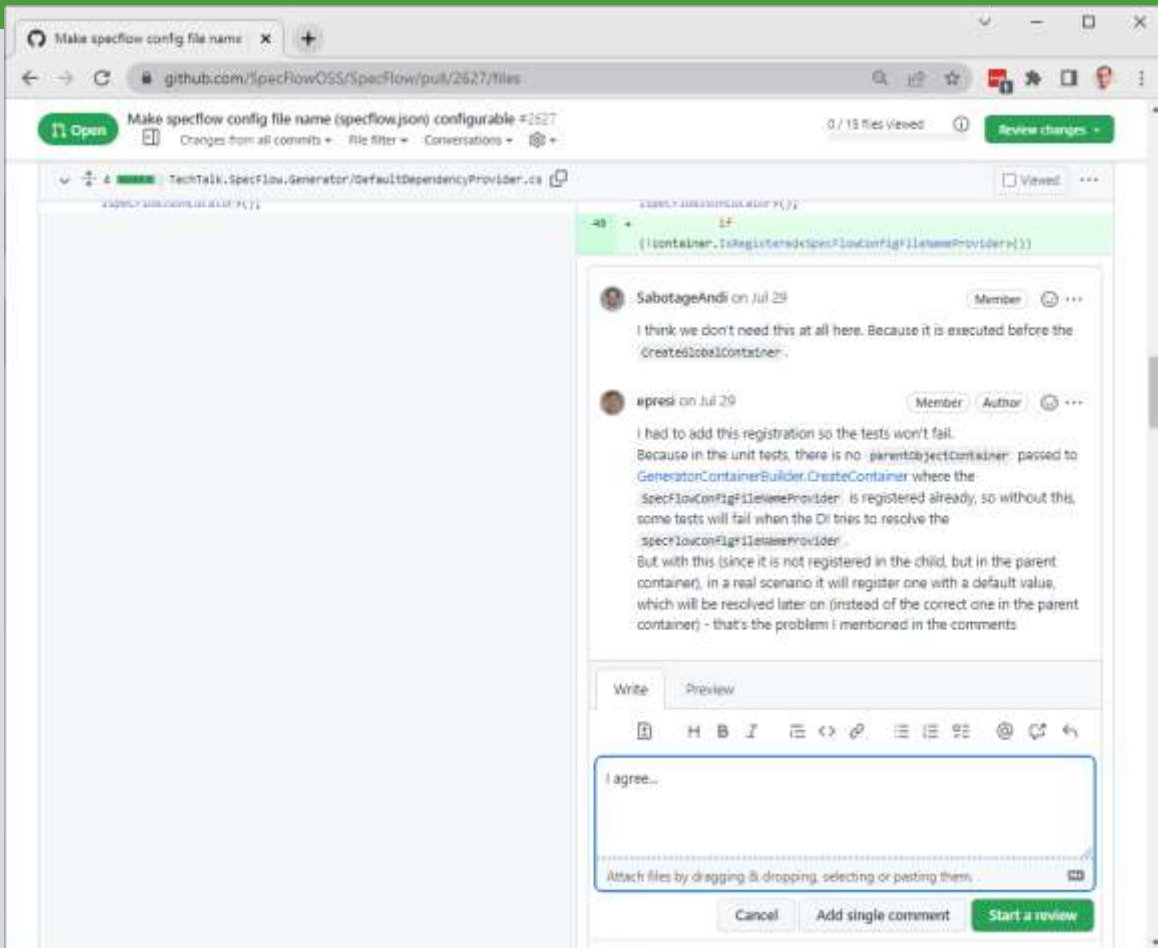


- Pull requests check the changes in integration with the base branch (main)
- They do not only check if your proposed changes are “good”, but also whether they are compatible with the ongoing changes on the main
- And they keep re-checking, always with the latest main
- This way they reduce the effort required for merging at the end

Open-source pull request process

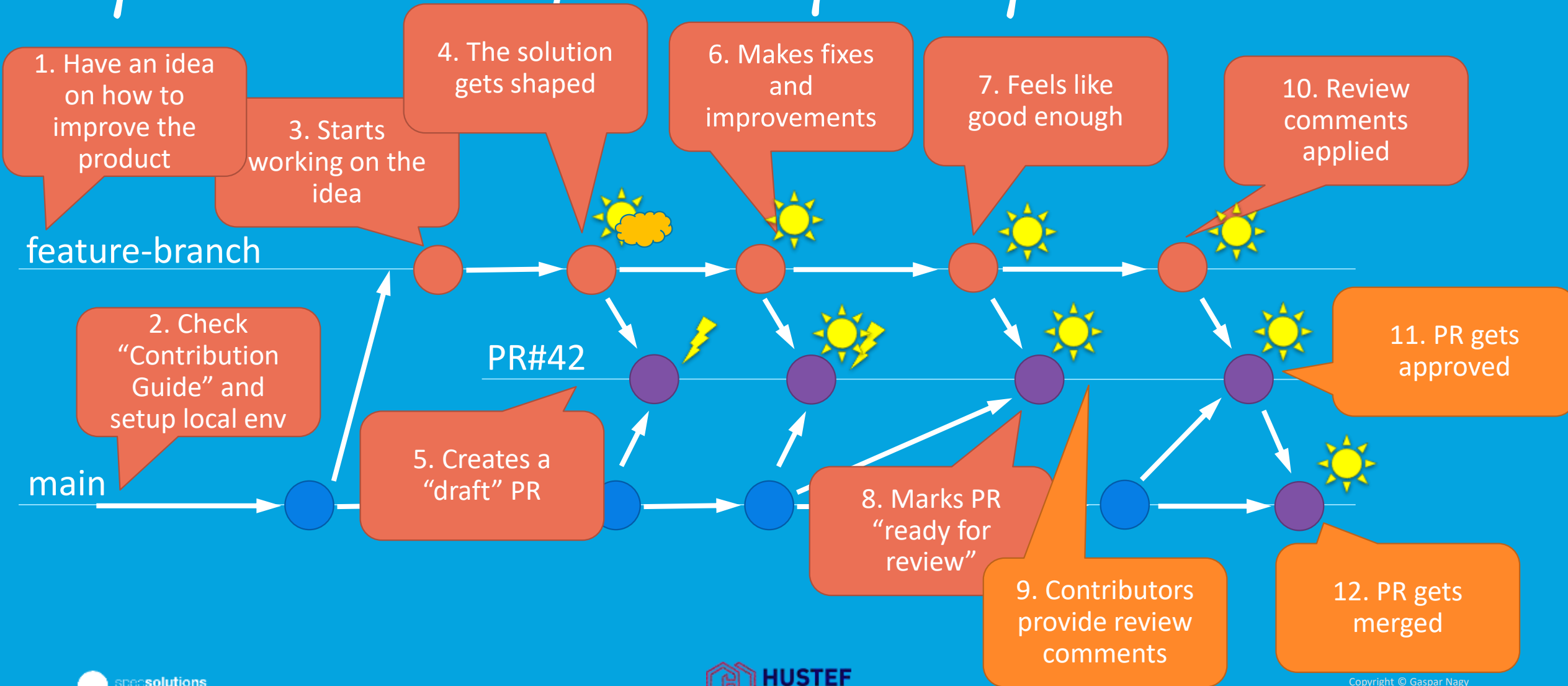


Idea: Asynchronous change review



- Conducting a review meeting where the changes are discussed is uncomfortable for many of us
- Public, asynchronous review discussions leave enough time for everyone to consider the problem and respond accordingly
- Publicity might also help to avoid bullying or other non-appropriate behavior
- Asynchronous feedback is easier to schedule
- PR let's you review the change against the *latest* main!

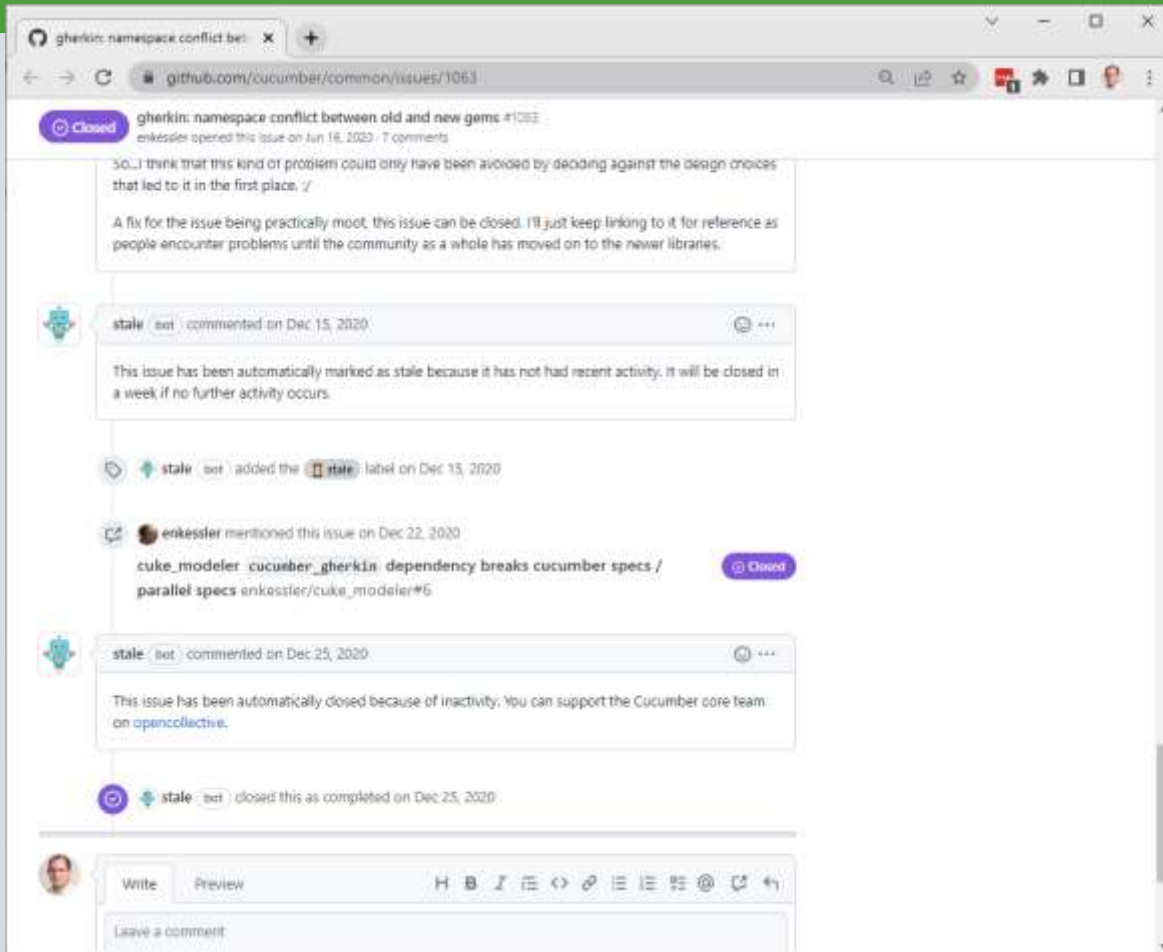
Open-source pull request process





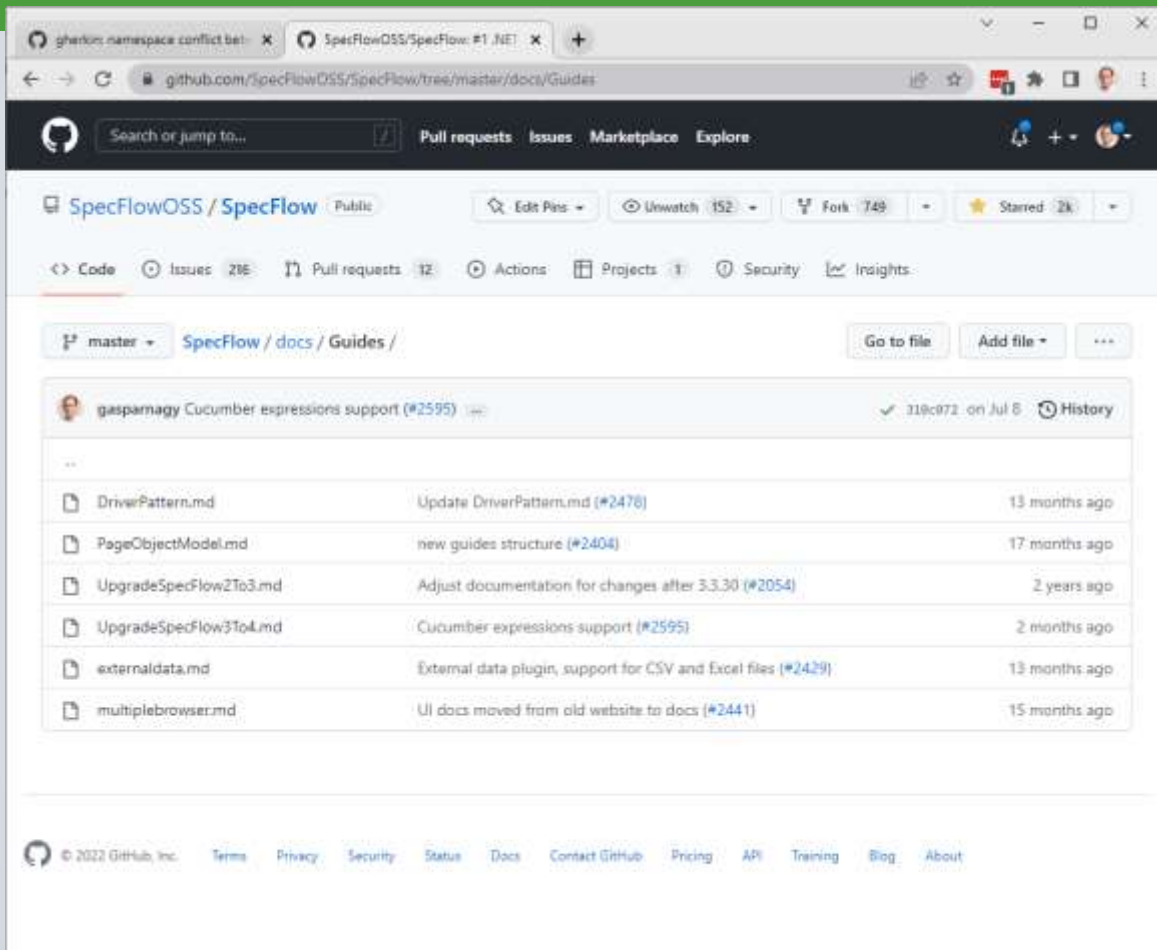
When an issue comes

Idea: Let the issue creator do the tracking



- When an issue comes with unclear circumstances it is hard to classify the issue and decide on the severity
- Many open-source projects use some “auto-close” model – they close the issue ticket once they cannot progress with it. It becomes the responsibility of the issue creator to re-open if more information is available
- Some projects auto-close the issues automatically after some idle time (e.g. 60 days) – if we could not solve it in 60 days, probably we will not solve it.
- These strategies might sound rude, but with good communication they help a lot

Idea: Extend documentation instead of answering the issue

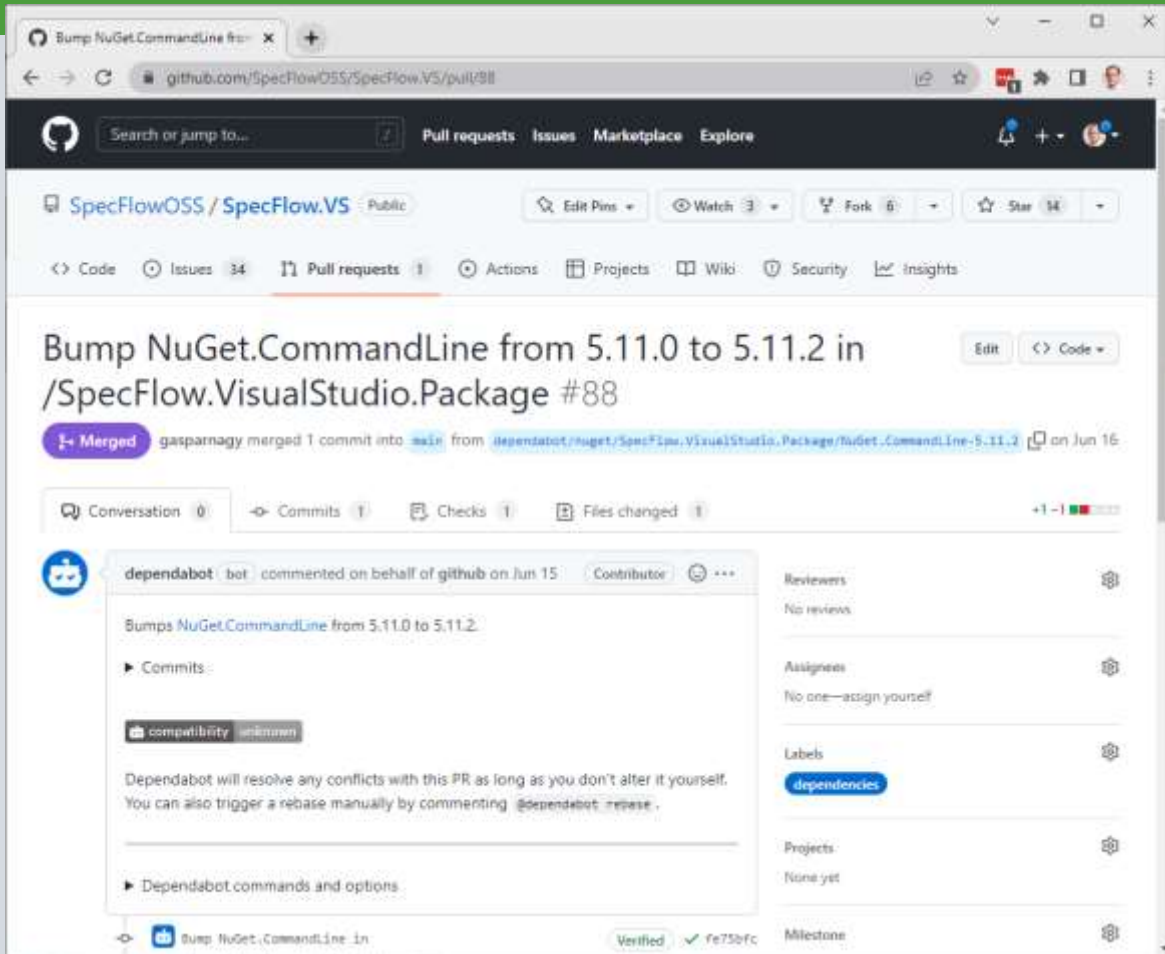


- Many open-source project keeps the documentation in source control editable with simple tools (e.g. using Markdown format)
- This might encourage contributors to extend the documentation (and respond with a link) instead of responding with long details (if the question is of general interest)
- You don't need to wait for the second issue of the same topic to create a separate ticket for extending the documentation.



When it's time to release

Idea: Make dependencies trackable



- Open-source project use standardized package management tools to track their dependencies (e.g. npm, NuGet, Maven, etc.)
- As their dependencies are trackable it is easier to discover (or even visualize) dependencies – that is also very useful for impact analysis of a bug
- In some cases there are even some automatic tooling that can fix dependency problems (e.g. security alerts)
- These package management tools can also be hosted on premises, so you can also track your internal components in the same way

Idea: Use changelog & semantic versioning



```
1 4.8
2
3 Breaking Changes:
4 + Removed the ability to call steps from steps via string - https://github.com/SpecFlowOSS/SpecFlow/issues/1733
5 + Removed .NET Core 2.1 support (min .NET Core version: 3.1)
6 + Removed .NET Framework 4.6.1 support (min .NET Framework version: 4.6.2)
7
8 Features:
9 + Add an option to colorize test result output
10 + Support for using Cucumber Expressions for step definitions.
11 + Support Rule tags (can be used for hook filters, scoping and access through 'ScenarioInfo.CombinedTags')
12
13 Changes:
14 + Existing step definition expressions detected to be either regular or cucumber expression. Check https://docs.specflow.org/projects/s
15 + Default step definition skeletons are generating cucumber expressions.
16 + 'ScenarioInfo.ScenarioAndFeatureTags' has been deprecated in favor of 'ScenarioInfo.CombinedTags'. Now both contain rule tags as well
17 + The interface ISpecFlowOutputHelper has been moved to the TechTalk.SpecFlow namespace (from TechTalk.SpecFlow.Infrastructure).
18
19
20 3.10
21
22 Features:
23 + Proper async/await implementation
24
25
26 after 3.0.58
27
```

- The users of open-source libraries have to make decisions about upgrading on their own
- Detailed changelogs can help and avoid unnecessary issues being created
- By using semantic versioning (<https://semver.org/>) the users (or even tools) can make decisions when it is safe to update a particular dependency
 - “Given a version number MAJOR.MINOR.PATCH, increment the:
 - MAJOR version when you make incompatible API changes
 - MINOR version when you add functionality in a backwards compatible manner
 - PATCH version when you make backwards compatible bug fixes”

Idea: Automate release process



Event	Status	Branch	Actor
Prepare release v16.0.0	Success	release/v16.0.0	aslakhelesoy
Prepare release v15.2.0	Success	release/v15.2.0	aslakhelesoy
Release 15.1.1	Success	release/v15.1.1	aslakhelesoy
Release 15.1.0	Success	release/v15.1.0	aslakhelesoy

- Automating the release process is very important for open-source projects, because
 - Multiple people might need to be able to release
 - There might be calm periods when there is no release – manual processes are forgotten
 - There might be a need for fast reaction (e.g. hotfixes)
- Automating the release might also improve security, because
 - Individuals don't need to have the publish keys on their laptops
 - Repeatable releases can be used to protect against injection attacks

Wrap up

What can we learn from open-source development?

Verification



Feedback

Avoiding conflicts



Embracing conflicts

Rollback



Roll forward

Ideas to steal...



- Contribution guide
- Pull Request concept
- Quality checklist in PR template
- Check in integration, not in isolation
- Asynchronous change review
- Let the issue creator do the tracking
- Extend documentation instead of answering the issue
- Make dependencies trackable
- Use changelog & semantic versioning
- Automate release process

Learn how to self-service quality!





Thank you!

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